# MOPANI DISTRICT MUNICIPALITY



2020-2021
SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN

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### "To be the Food Basket of Southern Africa and the Tourism Destination of Choice"

#### **LEGISLATION**

The development, implementation and monitoring of the Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA). In terms of Circular 13 of National Treasury, "the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA."

The SDBIP provides the basis for measuring performance in service delivery against quarterly targets and implementing the budget based on monthly projections. Circular 13 further suggests that "the SDBIP provides the vital link between the mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the Mayor, Councillors, Municipal Manager, Senior Managers and community."

The purpose of the SDBIP is to monitor the execution of the IDP and budget, performance of senior management and achievement of the strategic objectives with the Key Performance Indicators set by Council in the IDP. It enables the Municipal Manager to monitor the performance of Senior Managers, the Mayor to monitor the performance of the Municipal Manager, and for the community to monitor the performance of the municipality. According to the Municipal Finance Act (MFMA) the definition of a SDBIP is: 'a detailed plan approved by the Mayor of a municipality in terms of section 53

- (1) (c) (ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must
- (2) indicate-
- (a) projections for each month of-
- (i) revenue to be collected, by source; and
- (ii) operational and capital expenditure, by vote;
- (b) Service delivery targets and performance indicators for each quarter'

Section 53 of the MFMA stipulates that the Mayor should approve the SDBIP within 28 days after the approval of the budget. The Executive Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after their approval.

The following National Treasury prescriptions, in terms of MFMA Circular 13, as minimum requirements that must form part of the SDBIP are applicable to the Mopani District Municipality:

- 1. Monthly projections of revenue to be collected by source
- 2. Monthly projections of expenditure (operating and capital) and revenue for each vote<sup>1</sup>
- Quarterly projections of service delivery targets and performance indicators for each vote
- 4. Detailed capital works plan over three years

# 1. METHODOLOGY AND CONTENT

The methodology followed by the municipality in the development of the SDBIP is in line with the Logic Model methodology proposed by National Treasury as contained in the Framework for Managing Programme Performance Information [1](FMPPI) that was published in May 2007. The accompanying figure as an extract from the FMPPI is hereby indicated.

The Logic Model was followed whereby desired impacts were identified for each strategic objective with measurements and targets contributing to the achievement of those impacts. This was followed by the identification of programmes and associated outcomes and measurements and targets contributing to the achievement of those outcomes

# SUMMARY OF KPAs, GOALS AND STRATEGIC OBJECTIVES

| KPA   | GOAL  | STRATEGIC OBJECTIVE   |
|---|---|---|
| Municipal Transformation and Organisational | Efficient, effective and capable workforce                                | To inculcate entrepreneurial and intellectual capabilities.                             |
| Development                                 | A learning institution  | To strengthen record keeping & knowledge management                                     |
|   | Sustainable infrastructure development and maintenance                    | To accelerate sustainable infrastructure and maintenance in all sectors of development. |
| Basic Service Delivery                      | Clean, safe and hygienic environment, water and sanitation services.      | To have integrated infrastructure development.  |
|   | Safe, healthy living environment  | To improve community safety, health and social well-being                               |
| Local Economic<br>Development               | Growing economy (through agriculture, mining, tourism and manufacturing). | To promote economic sectors of the District   |
| Spatial Rationale                           | Sustainable, optimal,<br>harmonious and integrated land<br>development    | To have efficient, effective, economic and integrated use of land space.                |
| Financial Viability                         | Reduced financial dependency and provision of sound financial management  | To increase revenue generation and implement financial control systems                  |
| Good Governance and Public Participation    | Democratic society and sound governance                                   | To promote democracy and sound governance   |

| Vote Nr | Top<br>Layer<br>KPI Ref | Dept<br>KPI Ref | Strategic<br>Objective                             | KPA or SO   | Municipal<br>Programme | Measurable Objectives  | Performance<br>Indicator title                                     | KPI Unit of measure | Baseline<br>(30/06/2020) | Annual Target<br>(30/06/2021) | Budget<br>2020/21 | 1st Quarter<br>(1 Jul-30 Sept<br>2020) | 2nd Quarter<br>(1 Oct -31<br>Dec 2020) | 3rd Quarter (1<br>Jan 31 Mar 2021) | 4th Quarter (1<br>Apr- 30 Jun<br>2021) | KPI Owner             | Evidence<br>required       |
|---------|-------------------------|-----------------|--|---|------------------------|--|--|---------------------|--------------------------|-------------------------------|-------------------|--|--|------------------------------------|--|-----------------------|----------------------------|
|         |                         |                 |  |   |                        | <u>K</u>   | PA 1 MUNICIPAL TI  | RANSFORMAT          | TION AND ORG             | SANISATIONAL DE               | VELOPMENT         |  |  |                                    |  |                       |                            |
|         |                         |                 |  |   |                        |  |  | KEY PERFO           | RMANCE INDI              | <u>CATORS</u>                 |                   |  |  |                                    |  |                       |                            |
|         |                         |                 | OUTCO  | ME NINE (OUTPUT   | 1: IMPLEME             | NT A DIFFERENTIATED  | APPROACH TO MUNI   | CIPAL FINANCI       | NG, PLANNING             | AND SUPPORT, OUT              | PUT 4: ACTION     | IS SUPPORTIVE                          | OF THE HUMA                            | AN SETTLEMENT                      | OUTCOMES)                              |                       |                            |
|         | TLMTO<br>D_01           | M_140           | To promote<br>democracy abd<br>sound<br>governance | To inculcate<br>entrepreneurial<br>and intellectual<br>capabilities |                        | To ensure that the reviewed organizational structure is approved by council by 30 May 2021 | Council approve<br>the Organisational<br>structure                 | Number              | 1                        | 1                             | Operational       | N/A                                    | N/A                                    | N/A                                | 1                                      | Director<br>Corporate | Council<br>Resolution      |
|         | TLMTO<br>D_02           | M_136           |  | To inculcate entrepreneurial and intellectual capabilities          |                        | Reducing the vacancy<br>rate within the<br>financial year                                  | # of vacant<br>positions filled                                    | Number              | 29                       | 60                            | Operational       | 15                                     | 15                                     | 15                                 | 15                                     | Director<br>Corporate | Appointment<br>letters     |
|         | TLMTO<br>D_03           | M_134           | To promote<br>democracy abd<br>sound<br>governance | Good<br>Governance<br>and Public<br>Participation                   |                        | To monitor the reviewal of policies within a financial year                                | # Policies<br>reviewed within<br>the financial year                | Number              | 4                        | 32                            | Operational       | 8                                      | 8                                      | 8                                  | 8                                      | Director<br>Corporate | Council<br>Resolution      |
|         | TLMTO<br>D_04           | M_28            | To promote<br>democracy abd<br>sound<br>governance | Good<br>Governance<br>and Public<br>Participation                   | Labour<br>Relations    | To promote fair<br>labour practice   | % of disciplinary<br>cases resolved by<br>end of each year         | %                   | 1                        | 100%                          | Operational       | 100%                                   | 100%                                   | 100%                               | 100%                                   | Director<br>Corporate | Disciplinary cases reports |
|         | TLMTO<br>D_05           | M_144           |  | To inculcate<br>entrepreneurial<br>and intellectual<br>capabilities |                        | To Inculate personnel capabilities   | # of Work Skills<br>Plan submitted to<br>SETA by June each<br>year | Number              | 1                        | 1                             | Operational       | N/A                                    | N/A                                    | N/A                                | 1                                      | Director<br>Corporate | Proof of<br>submission     |
|         | TLMTO<br>D_06           | M_26            | To promote<br>democracy abd<br>sound<br>governance | Good<br>Governance<br>and Public<br>Participation                   |                        | Approval of the<br>IDP/Budget/PMS<br>process plan by 31<br>July 2020                       | Council approve<br>IDP/Budget/ PMS<br>Process Plan                 | Number              | 1                        | 1                             | Operational       | 1                                      | N/A                                    | N/A                                | N/A                                    | Municipal<br>Manager  | Council<br>resolution      |
|         | TLMTO<br>D_07           | M_24            | To promote<br>democracy abd<br>sound<br>governance | Good<br>Governance<br>and Public<br>Participation                   | IDP                    | Approval of the Draft<br>2021/22 IDP by 31<br>March 2021                                   | Council approve<br>IDP within financial<br>year                    | Number              | 1                        | 1                             | Operational       | N/A                                    | N/A                                    | 1                                  | N/A                                    | Municipal<br>Manager  | Council<br>resolution      |

| Vote Nr | Top<br>Layer<br>KPI Ref |       | Strategic<br>Objective                             | KPA or SO  | Municipal<br>Programme | Measurable Objectives   | Performance<br>Indicator title  | KPI Unit of measure | Baseline<br>(30/06/2020) | Annual Target<br>(30/06/2021) | Budget<br>2020/21 | 1st Quarter<br>(1 Jul-30 Sept<br>2020) | 2nd Quarter<br>(1 Oct -31<br>Dec 2020) | 3rd Quarter (1<br>Jan 31 Mar 2021) | 4th Quarter (1<br>Apr- 30 Jun<br>2021) | KPI Owner             | Evidence<br>required   |
|---------|-------------------------|-------|--|--|------------------------|---|---|---------------------|--------------------------|-------------------------------|-------------------|--|--|------------------------------------|--|-----------------------|--|
|         | TLMTO<br>D_08           | M_25  | To promote<br>democracy abd<br>sound<br>governance | Good<br>Governance<br>and Public<br>Participation          | IDP                    | Approval of the Final<br>2021/22 IDP by 31<br>May 2021  | Council approve<br>IDP within financial<br>year                                       | Number              | 1                        | 1                             | Operational       | N/A                                    | N/A                                    | N/A                                | 1                                      | Municipal<br>Manager  | Council<br>resolution  |
|         | TLMTO<br>D_09           | M_40  | To promote<br>democracy abd<br>sound<br>governance | Good<br>Governance<br>and Public<br>Participation          | PMS                    | To ensure that SDBIP<br>is finalised by 30 June<br>2021   |   | Number              | 1                        | 1                             | Operational       | N/A                                    | N/A                                    | N/A                                | 1                                      | Municipal<br>Manager  | Signed SDBIP<br>by the Mayor                                       |
|         | TLMTO<br>D_10           | M_38  | To promote<br>democracy abd<br>sound<br>governance | Good<br>Governance<br>and Public<br>Participation          | PMS                    | To ensure quarterly reporting and compliance within the financial year  | # of Quarterly<br>performance<br>reports compiled &<br>approved by<br>council         | Number              | 4                        | 4                             | Operational       | 1                                      | 1                                      | 1                                  | 1                                      | Municipal<br>Manager  | Council<br>resolution  |
|         | TLMTO<br>D_11           | M_20  | To promote<br>democracy abd<br>sound<br>governance | Good<br>Governance<br>and Public<br>Participation          | PMS                    | To ensure quarterly reporting and compliance within the financial year  | # of Quarterly B2B<br>performance<br>reports compiled &<br>approved by<br>council     |                     | 4                        | 4                             | Operational       | 1                                      | 1                                      | 1                                  | 1                                      | Municipal<br>Manager  | Council<br>resolution  |
|         | TLMTO<br>D_12           | M_43  | To promote<br>democracy abd<br>sound<br>governance | Good<br>Governance<br>and Public<br>Participation          | PMS                    | To ensure that S54 &<br>56 Managers sign the<br>performance<br>agreements within<br>30 days after<br>adoption of the final<br>SDBIP |   | %                   | N/A                      | 100%                          | Operational       | 100%                                   | N/A                                    | N/A                                | N/A                                    | Municipal<br>Manager  | Signed<br>Performance<br>Agreements<br>for Sec 54 &<br>56 Managers |
|         | TLMTO<br>D_13           | M_271 |  | To inculcate entrepreneurial and intellectual capabilities | PMS                    | To ensure PMS is<br>cascaded to lower<br>levels   | # of Signed<br>Performance Plan<br>by all level 3 & 4<br>within the financial<br>year | Number              | 12                       | 26-Jan-20                     | Operational       | 16                                     | 16                                     | N/A                                | N/A                                    | Director<br>Corporate | Signed<br>Performance<br>Plan for all<br>level 3 & 4               |
|         | TLMTO<br>D_14           | M_42  | To promote<br>democracy abd<br>sound<br>governance | Good<br>Governance<br>and Public<br>Participation          | PMS                    | To ensure quartely assessments for S54 & 56 Managers is conducted within 30 days after the end of the quarter.                      |   | Number              | 0                        | 2                             | Operational       | 1                                      | N/A                                    | 1                                  | N/A                                    | Municipal<br>Manager  | Performance<br>Assessments<br>report                               |

| Vote Nr | Top<br>Layer<br>KPI Ref |      | Strategic<br>Objective                             | KPA or SO   | Municipal<br>Programme | Measurable Objectives  | Performance<br>Indicator title   | KPI Unit of<br>measure | Baseline<br>(30/06/2020) | Annual Target<br>(30/06/2021) | Budget<br>2020/21 | 1st Quarter<br>(1 Jul-30 Sept<br>2020) | 2nd Quarter<br>(1 Oct -31<br>Dec 2020) | 3rd Quarter (1<br>Jan 31 Mar 2021) | 4th Quarter (1<br>Apr- 30 Jun<br>2021) | KPI Owner            | Evidence<br>required   |
|---------|-------------------------|------|--|---|------------------------|--|--|------------------------|--------------------------|-------------------------------|-------------------|--|--|------------------------------------|--|----------------------|--|
|         | TLMTO<br>D_15           | M_39 | democracy abd sound                                | Good<br>Governance<br>and Public<br>Participation | PMS                    | To ensure municipal reporting and compliance within the financial year | Submit Annual Institutional Performance report to CoGHSTA, AG Provincial Treasury and National Treasury by 30 August each year | Number                 | 1                        | 1                             | Operational       | 1                                      | N/A                                    | N/A                                |  | Municipal<br>Manager | Dated proof<br>of<br>submission<br>to<br>CoGHSTA,AG,<br>Provincial<br>and National<br>Treasury |
|         | TLMTO<br>D_16           |      | To promote<br>democracy abd<br>sound<br>governance | Good<br>Governance<br>and Public<br>Participation | PMS                    | To ensure municipal reporting and compliance within the financial year | Submit Mid-Year<br>report to<br>CoGHSTA,<br>Provincial and<br>National Treasury<br>by 25 January each<br>year                  | Number                 | 1                        | 1                             | Operational       | N/A                                    | N/A                                    | 1                                  |  | Municipal<br>Manager | Dated proof<br>of<br>submission<br>to CoGHSTA<br>& Treasury                                    |
|         | TLMTO<br>D_17           | M_36 | To promote democracy abd sound governance          | Good<br>Governance<br>and Public<br>Participation | PMS                    | To ensure municipal reporting and compliance                           | Table Annual<br>Report in Council<br>by 31 January each<br>year  | Number                 | 1                        | 1                             | Operational       | N/A                                    | N/A                                    | 1                                  |  | Municipal<br>Manager | Council<br>resolution  |
|         | TLMTO<br>D_18           | M_97 | To promote<br>democracy abd<br>sound<br>governance | Good<br>Governance<br>and Public<br>Participation | PMS                    | To ensure municipal reporting and compliance within the financial year | Table Oversight<br>report on the<br>Annual Report in<br>Council by 31<br>March each year                                       | Number                 | 1                        | 1                             | Operational       | N/A                                    | N/A                                    | 1                                  |  | Municipal<br>Manager | Council<br>resolution  |
|         | TLMTO<br>D_19           | _    | To promote<br>democracy abd<br>sound<br>governance | Good<br>Governance<br>and Public<br>Participation | PMS                    | To ensure municipal reporting and compliance within the financial year | Publish Oversight<br>report in the<br>website after 7<br>days of adoption  | Number                 | 1                        | 1                             | Operational       | N/A                                    | N/A                                    | N/A                                |  | Municipal<br>Manager | Website<br>screenshots<br>of the<br>report/<br>Newspaper<br>adverts                            |
|         | TLMTO<br>D_20           |      | To promote<br>democracy abd<br>sound<br>governance | Good<br>Governance<br>and Public<br>Participation | PMS                    | To ensure municipal reporting and compliance within the financial year | The Mayor<br>approve adjusted<br>SDBIP within 30<br>days after budget<br>adjustment each                                       | Number                 | 1                        | 1                             | Operational       | N/A                                    | N/A                                    | 1                                  |  | Municipal<br>Manager | Council<br>resolution  |

| Vote Nr | Top<br>Layer<br>KPI Ref | Dept<br>KPI Ref | Strategic<br>Objective                             | KPA or SO   | Municipal<br>Programme | Measurable Objectives   | Performance<br>Indicator title   | KPI Unit of<br>measure   | Baseline<br>(30/06/2020) | Annual Target<br>(30/06/2021) | Budget<br>2020/21 | 1st Quarter<br>(1 Jul-30 Sept<br>2020) | 2nd Quarter<br>(1 Oct -31<br>Dec 2020) | 3rd Quarter (1<br>Jan 31 Mar 2021) | 4th Quarter (1<br>Apr- 30 Jun<br>2021) | KPI Owner            | Evidence<br>required                                |
|---------|-------------------------|-----------------|--|---|------------------------|---|--|--|--------------------------|-------------------------------|-------------------|--|--|------------------------------------|--|----------------------|---|
|         | TLMTO<br>D_21           | M_32            | To promote<br>democracy abd<br>sound<br>governance | Good<br>Governance<br>and Public<br>Participation | Legal<br>Services      | To improve effecience and effictiveness of municipal administration within the financial year                                   | Level Agreements<br>within 30 days<br>after the<br>appointment of                      | Percentage,<br>(# of SLA s<br>developed/<br># of<br>Appointmen<br>ts made)                   | 100%                     | 100%                          | Operational       | 100%                                   | 100%                                   | 100%                               | 100%                                   |                      | Dated signed<br>Service Level<br>Agreements         |
|         | TLMTO<br>D_22           | M_11            | To promote<br>democracy abd<br>sound<br>governance | Good<br>Governance<br>and Public<br>Participation | Internal<br>Audit      | Functionality of Audit<br>within the financial<br>year  | Develop Auditor<br>General action<br>plan for current<br>financial year                | Number   | 1                        | 1                             | Operational       | N/A                                    | N/A                                    | 1                                  | N/A                                    | Municipal<br>Manager | Council<br>resolution                               |
|         | TLMTO<br>D_23           | M_15            | To promote<br>democracy abd<br>sound<br>governance | Good<br>Governance<br>and Public<br>Participation | Internal<br>Audit      | Functionality of Audit<br>within the financial<br>year  | Audit Committee<br>approve Internal<br>Audit Plan by 30<br>June each year              | Number   | 1                        | 1                             | Operational       | N/A                                    | N/A                                    | N/A                                | 1                                      | Municipal<br>Manager | AC approved<br>Internal<br>Audit Plan               |
|         | TLMTO<br>D_24           | M_16            | To promote<br>democracy abd<br>sound<br>governance | Good<br>Governance<br>and Public<br>Participation | Internal<br>Audit      | Functionality of Audit<br>within the financial<br>year  | Audit Committee<br>approve revised<br>Internal Audit<br>Charter by 30June<br>each year | Number   | 1                        | 1                             | Operational       | N/A                                    | N/A                                    | N/A                                | 1                                      | Municipal<br>Manager | AC approved<br>revised<br>Internal<br>Audit Charter |
|         | TLMTO<br>D_25           | M_48            | To promote<br>democracy abd<br>sound<br>governance | Good<br>Governance<br>and Public<br>Participation | Risk<br>manageme<br>nt | implementation of   | # of Risk reports<br>submitted to Audit<br>Committee                                   | Number   | 4                        | 4                             | Operational       | 1                                      | 1                                      | 1                                  | 1                                      | Municipal<br>Manager | Quartely risk<br>reports                            |
|         | TLMTO<br>D_26           | M_134           | To promote<br>democracy abd<br>sound<br>governance | Good<br>Governance<br>and Public<br>Participation | Internal<br>Audit      | To attain Clean Audit by ensuring compliance to all governance; financial management and reporting requirements by 30           | ,  | Percentage,<br>(# of<br>Internal<br>Audit issues<br>resolved / #<br>of issues<br>raised)     | 28%                      | 100%                          | Operational       | 25%                                    | 50%                                    | 75%                                | 100%                                   | Municipal<br>Manager | Resolved IA<br>register/plan,<br>POE<br>submitted   |
|         | TLMTO<br>D_27           | M_12            | To promote<br>democracy abd<br>sound<br>governance | Good<br>Governance<br>and Public<br>Participation | Internal<br>Audit      | To attain Clean Audit by ensuring compliance to all governance; financial management and reporting requirements by 30 June 2021 | resolved   | Percentage,<br>(# of<br>Auditor<br>General<br>issues<br>resolved / #<br>of issues<br>raised) | 38%                      | 100%                          | Operational       | N/A                                    | N/A                                    | 50%                                | 100%                                   |                      | Resolved AG<br>issues and<br>POE 's<br>submitted    |

| Layer<br>KPI Ref | KPI Ref | Strategic<br>Objective | KPA or SO   | Municipal<br>Programme | Measurable Objectives  | Performance<br>Indicator title | KPI Unit of<br>measure  | Baseline<br>(30/06/2020) | Annual Target<br>(30/06/2021) | 2020/21     | (1 Jul-30 Sept |     | 3rd Quarter (1<br>Jan 31 Mar 2021) |      |         | Evidence<br>required                            |
|------------------|---------|------------------------|---|------------------------|--|--------------------------------|---|--------------------------|-------------------------------|-------------|----------------|-----|------------------------------------|------|---------|---|
| TLMTO<br>D_28    | M_47?   | democracy abd<br>sound | Good<br>Governance<br>and Public<br>Participation | nt                     | To ensure efffective implementation of risk mitigations actions 30 June 2021 | resolved                       | Percentage,<br>(# Risk<br>issues<br>implemente<br>d / resolved<br>/ # of risks<br>identified) | 20%                      | 100%                          | Operational | 25%            | 50% | 75%                                | 100% | Manager | Resolved Risk<br>issues and<br>POE<br>submitted |

| Vote<br>Nr | Top<br>Layer<br>KPI<br>Ref | Dept<br>KPI<br>Ref         | Strategic<br>Objective   | Municipal<br>Programm<br>e | Measurable<br>Objectives  | Performance<br>Indicator title   | KPI Unit of<br>measure | Baseline<br>30/06/2020 | Annual Target<br>(30/06/2021) | Budget<br>2020/21 | 1st Quarter<br>(1 Jul-30 Sept<br>2020) | 2nd Quarter (1<br>Oct -31 Dec 2020) | 3rd Quarter (1<br>Jan 31 Mar<br>2021) | 4th Quarter<br>(1 Apr- 30 Jun<br>2021) | KPI Owner                          | Evidence<br>requires                       |
|------------|----------------------------|----------------------------|--|----------------------------|---|--|------------------------|------------------------|-------------------------------|-------------------|--|-------------------------------------|---------------------------------------|--|------------------------------------|--|
|            |                            |                            |  | <u>'</u>                   |   |  | <u>K</u>               | PA 2 : BASIC SER       | VICE DELIVERY IN              | DICATORS          | <u>''</u>                              | "                                   |                                       | <u>'</u>                               | <u>'</u>                           |  |
|            |                            |                            |  |                            |   |  | <u>OUT</u>             | PUT 2: IMPROVII        | NG ACCESS TO BA               | SIC SERVICES      | <u>i</u>                               |                                     |                                       |  |                                    |  |
|            | TLBSD<br>01                |                            | Sustainable<br>Infrastructure<br>development<br>and<br>maintenance |                            | development and<br>MIG  | Development of<br>MIG<br>implementation<br>Plan by July<br>each year         | Number                 | 1                      | 1                             | Operational       | 1                                      | N/A                                 | N/A                                   | N/A                                    | Water &<br>Engineering<br>Director | Approved<br>MIG<br>Implementati<br>on Plan |
|            | TLBSD<br>02                | M_18<br>9 or<br>PRC_<br>01 | Sustainable<br>Infrastructure<br>development<br>and<br>maintenance |                            | To have integrated infrastructure development                                 | Development of water services Infrastructure development plan by end of June | Number                 | 0                      | 1                             | Operational       | N/A                                    | N/A                                 | N/A                                   | 1                                      | Water &<br>Engineering<br>Director | Approved<br>Infrastructure<br>Plan         |
|            | TLBSD<br>03                | PRC_<br>118                | To improve community safety, health & wellbeing                    |                            | To ensure Clean, safe and hygienic environment, water and sanitation services | Development of<br>District fire Plan<br>by end of June                       | Number                 | 0                      | 1                             | Operational       | N/A                                    | N/A                                 | N/A                                   | 1                                      | Director<br>Community              | Council<br>resolution                      |
|            | TLBSD<br>04                | PRC_<br>112                | To improve community safety, health & Social wellbeing             |                            | safe and hygienic environment,  | Development of<br>Disaster<br>Management<br>Plan by end of<br>June           | Number                 | 0                      | 1                             | Operational       | N/A                                    | N/A                                 | N/A                                   | 1                                      | Director<br>Community              | Approved<br>Disaster<br>Management<br>Plan |
|            | TLBSD<br>05                | M_16<br>4                  | Sustainable<br>Infrastructure<br>development<br>and<br>maintenance |                            | To have integrated infrastructure development                                 | # of monthly<br>MIG reports<br>submitted to<br>CoGHSTA                       | Number                 | 12                     | 12                            | Operational       | 3                                      | 3                                   | 3                                     | 3                                      | Water &<br>Engineering<br>Director | MIG report & proof of submission           |
|            | TLBSD<br>06                |                            | Sustainable<br>Infrastructure<br>development<br>and<br>maintenance |                            | To have integrated infrastructure development                                 | # of by-laws<br>gazetted by 30<br>June 2021                                  | Number                 | 0                      | 7                             | Operational       | N/A                                    | N/A                                 | N/A                                   | 7                                      | Municipal<br>Manager               | Council<br>resolution                      |

| TLBSD |    |              |   |   |   | Number  | 63 715   | 30 000   | Operational  | N/A   | N/A  | N/A  | 30 000   | Water &  | Water report   |
|-------|----|--------------|---|---|---|---|--|--|--|---|--|--|--|--|--|
| 07    |    | and hygienic |   | provision of basic  | access to water   |   |  |  |  |   |  |  |  | Engineering  |  |
|       |    | environment, |   | services  |   |   |  |  |  |   |  |  |  | Director   |  |
|       |    | water and    |   |   |   |   |  |  |  |   |  |  |  |  |  |
|       |    | sanitation   |   |   |   |   |  |  |  |   |  |  |  |  |  |
|       |    | services     |   |   |   |   |  |  |  |   |  |  |  |  |  |
|       |    |              |   |   |   |   |  |  |  |   |  |  |  |  |  |
| TLBSD |    | Clean, safe  | Sanitation  | To ensure   | # of HH with  | Number  | 5 172  | 8 430  | Operational  | N/A   | N/A  | N/A  | 8 430  | Water &  | Sanitation   |
| 80    |    | and hygienic |   | provision of basic  | access to   |   |  |  |  |   |  |  |  | Engineering  | reports  |
|       |    | environment, |   | services  | sanitation  |   |  |  |  |   |  |  |  | Director   |  |
|       |    | water and    |   |   |   |   |  |  |  |   |  |  |  |  |  |
|       |    | sanitation   |   |   |   |   |  |  |  |   |  |  |  |  |  |
|       |    | services     |   |   |   |   |  |  |  |   |  |  |  |  |  |
| Т     | D7 | TLBSD S8     | and hygienic environment, water and sanitation services  CLBSD Clean, safe and hygienic | and hygienic environment, water and sanitation services  CLESD Clean, safe and hygienic environment, water and sanitation  Sanitation | and hygienic environment, water and sanitation services  Clean, safe and hygienic environment, water and sanitation services  Clean, safe and hygienic environment, water and sanitation  Clean safe services provision of basic services | and hygienic environment, water and sanitation services  Clean, safe and hygienic environment, water and sanitation services  Clean, safe and hygienic environment, water and sanitation  To ensure provision of basic services # of HH with access to sanitation | and hygienic environment, water and sanitation services    Clean, safe and hygienic environment, water and sanitation services   TLBSD   Clean, safe and hygienic environment, water and sanitation   To ensure provision of basic services   # of HH with access to sanitation   Number sanitation   Sanitation | and hygienic environment, water and sanitation services    Clean, safe and hygienic environment, water and sanitation services   To ensure provision of basic services   # of HH with access to sanitation   5 172 | and hygienic environment, water and sanitation services    Clean, safe and hygienic environment, water and sanitation     Sanitation     Sanitation     Sanitation     Sanitation     For ensure provision of basic services     Fig. 10 | and hygienic environment, water and sanitation services    Clean, safe and hygienic environment, water and sanitation   To ensure provision of basic services   # of HH with access to sanitation   Number   5 172   8 430   Operational sanitation   Operational sanitation | and hygienic environment, water and sanitation services    Clean, safe and hygienic environment, water and sanitation services   # of HH with access to sanitation   N/A | and hygienic environment, water and sanitation services    Clean, safe and hygienic environment, water and sanitation services   # of HH with access to sanitation   N/A | and hygienic environment, water and sanitation services    Clean, safe and hygienic environment, water and sanitation services   To ensure provision of basic services   # of HH with access to sanitation   N/A   N/A | and hygienic environment, water and sanitation services    Clean, safe and hygienic environment, water and sanitation services   Clean, safe and hygienic environment, water and sanitation   Clean, safe and hygienic environment, water and sanitation   Clean sanitation   Clean safe and hygienic environment, water and sanitation   Clean safe and hygienic environment   Clean safe and hygienic environm | and hygienic environment, water and sanitation services    Clean, safe and hygienic environment, water and sanitation services   Clean, safe and hygienic environment, water and sanitation   Clean, safe and hygienic environment, water an |

| Vote N |                | Dept<br>KPI Ref |   | Municipal<br>Programme |  | Performance Indicator title   | KPI Unit of<br>measure | Baseline<br>30/06/2020 | Annual Target<br>(30/06/2021) | Budget<br>2020/21 | (1 Jul-30 | 2nd Quarter<br>(1 Oct -31<br>Dec 2020) |     | 4th Quarter<br>(1 Apr- 30<br>Jun 2021) | Responsibl<br>e Person             | Evidence<br>requires                               |
|--------|----------------|-----------------|---|------------------------|--|---|------------------------|------------------------|-------------------------------|-------------------|-----------|--|-----|--|------------------------------------|--|
|        |                |                 |   |                        |  |   | AL ECONOM              |                        |                               |                   |           |  |     |  |                                    |  |
|        |                |                 |   |                        | c  | <u>KEY PE</u><br>DUTCOME 9: IMPLEMENT <i>A</i>  | RFORMANCI              |                        | <del></del> -                 | MME               |           |  |     |  |                                    |  |
|        |                |                 |   |                        |  | O TOOME O. IIII EEIMENT   |                        |                        | TORRE ROOK                    |                   |           |  |     |  |                                    |  |
|        | TLLED<br>_01   |                 | To improve community safety, health and social well-      | LED                    | To ensure sustainable livelihoods within the district                                      | # of jobs created through<br>municipal funded Capital<br>Projects   | Number                 | 4 235                  | 1 000                         | Operational       | 250       | 250                                    | 250 | 250                                    | Water &<br>Engineering<br>Director | Proof of jobs created                              |
|        |                |                 | being   |                        | uistrict   | riojects  |                        |                        |                               |                   |           |  |     |  | Director                           |  |
|        | TLLED<br>_02   |                 | To improve community safety, health and social well-being | EPWP                   | To ensure sustainable<br>livelihoods within the<br>district                                | # of jobs created through<br>EPWP I(waste,<br>community parks &<br>Garden maintenance) &<br>Social Sector | Number                 | 60                     | 200                           | Operational       | 0         | 200                                    | 0   | 0                                      | Director<br>Community              | Proof of<br>jobs created                           |
|        | TLLED<br>_04   |                 | To promote economic sectors of the district               | LED                    | To promote economic sector of the district   | # of SEDA trainings<br>conducted  | Number                 | 4                      | 4                             | Operational       | 1         | 1                                      | 1   | 1                                      | Director<br>Plan                   | Training reports                                   |
|        | TLLED<br>_05   | PRC_1<br>9      | To promote<br>economic sectors of<br>the district         | LED                    | To promote economic sector of the district   | Review of LED strategy & approved by council by end of June   | Number                 | 0                      | 1                             | Capital           | N/A       | N/A                                    | N/A | 1                                      | Director<br>Plan                   | Council<br>Resolution                              |
|        | TLLED<br>_06   | PRC_1<br>8      | To promote economic sectors of the district               | LED                    | To ensure Promotion of local economy within the financial year                             | # of SMME supported<br>through LED  | Number                 | 212                    | 100                           | Operational       | 20        | 20                                     | 30  | 30                                     | Planning<br>Director               | Proof for<br>SMME s<br>supported                   |
|        | TLLED<br>_07   |                 | To promote<br>economic sectors of<br>the district         | EPWP                   | To ensure Promotion of local economy within the financial year                             | # of EPWP reports<br>compiled and submitted<br>to Council   | Number                 | 4                      | 4                             | Operational       | 1         | 1                                      | 1   | 1                                      | Director<br>Plan                   | EPWP<br>reports                                    |
|        | TLLED<br>_08   | PRC_2<br>0      | To promote<br>economic sectors of<br>the district         | LED                    | To ensure<br>Coordination of LED<br>forums within the<br>financial year                    | # of LED District Forums<br>coordinated   | Number                 | 3                      | 3                             | Operational       | 1         | 0                                      | 1   | 1                                      | Planning<br>Director               | Agenda,<br>Minutes &<br>Attendance<br>register     |
|        | TLLED<br>_09   |                 | To promote<br>economic sectors of<br>the district         | LED                    | To Coorinate the<br>Exhibition pavilion for<br>emerging local SMMEs<br>in Exhibition shows | # of Marketing Initiated coordinated  | Number                 | 2                      | 2                             | Operational       | N/A       | 1                                      | N/A | 1                                      | Planning<br>Director               | proof for<br>Marketing<br>initiated<br>coordinated |
|        | TILLED<br>- 10 |                 | To promote economic sectors of the district               | Tourism                | To promote tourism sector in the District  | # of Tourism (INDABA) Engagements coordinated in the District   | Number                 | 0                      | 1                             | Operational       | N/A       | N/A                                    | N/A | 1                                      | Planning<br>Director               | Attendance<br>register &<br>Reports                |

| Vote<br>Nr | Top<br>Layer<br>KPI<br>Ref | Dept<br>KPI<br>Ref | Strategic<br>Objective  |         | Measurable<br>Objectives   | Performance<br>Indicator title                                       | KPI Unit<br>of<br>measure   | Baseline /<br>(30/06/20) | Annual Target<br>(30/06/21)   | Budget<br>2020/21 | 1st Quarter<br>(1 Jul-30<br>Sept 2020) | 2nd<br>Quarter<br>(1 Oct -31<br>Dec 2020) | 3rd<br>Quarter<br>(1 Jan 31<br>Mar 2021) | 4th<br>Quarter<br>(1 Apr- 3<br>Jun 2021 | KPI<br>Owner | Evidence<br>required                             |
|------------|----------------------------|--------------------|---|---------|--|--|-----------------------------|--------------------------|-------------------------------|-------------------|--|---|--|---|--------------|--|
|            |                            |                    |   |         |  |  | KEY                         | PERFORMA                 | FINANCIAL VIABLANCE INDICATOR | RS                |  |   |  |   |              |  |
|            |                            |                    |   |         |  |  |                             |                          | E AND FINANCIA                | ı-                |  | u-  | u  | u                                       |              | 1  |
|            | TLF<br>V_01                |                    | To Increase revenue generation and implemenet financial control systems |         | improvement  | % of revenue collected within the financial yer                      |                             | 82%                      | 95%                           | Operation<br>al   | 95%                                    | 95%                                       | 95%                                      | 95%                                     | CFO          | Financial<br>reports                             |
|            | TLF<br>V_02                | _                  | To Increase revenue generation and implemenet financial control systems | Revenue |  | % in debts collected within the financial year                       | Percentag<br>e<br>(Debtors) | 6%                       | 80%                           | Operation<br>al   | 40%                                    | 60%                                       | 70%                                      | 80%                                     | CFO          | Financial<br>reports                             |
|            | TLF<br>V_03                |                    | To Increase revenue generation and implemenet financial control systems |         | implementatio<br>n of municipal<br>services<br>within a<br>financia year | (Meter<br>services) within<br>the financial<br>year                  |                             | 1 data<br>cleansing      | 4                             | Operation<br>al   | 1                                      | 1   | 1  | 1                                       | CFO          | Financial<br>reports                             |
|            | TLF<br>V_04                |                    | revenue   |         | that quartely<br>financial<br>statements                                 | # of quarterly financial statements submitted to Provincial Treasury | Number                      | 4                        | 4                             | Operation<br>al   | 1                                      | 1   | 1  | 1                                       | CFO          | Dated proof of submissio n Financial Statement s |

| TLF<br>V_05 |    | revenue<br>generation<br>and<br>implemenet<br>financial<br>control<br>systems | Reporting | with<br>legislation<br>within the<br>financial year | Council<br>approved Draft<br>Budget within<br>the financial<br>year        |        | 1  | 1  | Operation<br>al | N/A | N/A | 1   | N/A | CFO | Council<br>Resolutio<br>n |
|-------------|----|---|-----------|---|--|--------|----|----|-----------------|-----|-----|-----|-----|-----|---------------------------|
| TLF<br>V_06 |    | revenue   | Reporting | with  | Council<br>approved Final<br>Budget within<br>the financial<br>year        | Number | 1  | 1  | Operation<br>al | N/A | N/A | N/A | 1   | CFO | Council<br>Resolutio<br>n |
| V_07        |    | revenue generation and implemenet financial control systems                   | Reporting |   | Council<br>approved Draft<br>Budget policies                               | Number | 11 | 11 | Operation<br>al | N/A | N/A | 11  | N/A | CFO | Council<br>Resolutio<br>n |
| TLF<br>V_08 |    | revenue<br>generation<br>and<br>implemenet<br>financial<br>control<br>systems | Reporting | with<br>legislation<br>within the<br>financial year | approved Final<br>Budget policies  | Number | 11 | 11 | Operation<br>al | N/A | N/A | N/A | 11  | CFO | Council<br>Resolutio<br>n |
| TLF<br>V_09 | 18 | revenue   | Reporting | with  | Council<br>approved<br>Adjustment<br>budget by 28<br>February each<br>year | Number | 1  | 1  | Operation<br>al | N/A | N/A | 1   | N/A | CFO | Council<br>Resolutio<br>n |

| TLF<br>V_10 | 15 | revenue generation and implemenet financial control systems                   | Reporting                  | legislation<br>within the<br>financial year                     |   |        | 1  | 1  | Operation<br>al | 1   | N/A | N/A | N/A | CFO                  | Dated proof of submissio n of Unaudited AFS |
|-------------|----|---|----------------------------|---|---|--------|----|----|-----------------|-----|-----|-----|-----|----------------------|---|
| TLF<br>V_11 |    | revenue<br>generation<br>and<br>implemenet<br>financial<br>control<br>systems | Reporting                  | To ensure compliance with legislation within the financial year | # of Deviation<br>32 Registers<br>developed and<br>updated  | Number | 12 | 12 | Operation<br>al | 3   | 3   | 3   | 3   | CFO                  | Dated<br>proof of<br>Deviation<br>register  |
| TLF<br>V_12 |    | revenue<br>generation<br>and<br>implemenet<br>financial<br>control<br>systems | Reporting                  | To ensure compliance with legislation within the financial year | # of Finance compliance report submitted to Treasuries & CoGHSTA  | Number | 11 | 12 | Oerational      | 3   | 3   | 3   | 3   | CFO                  | Financial<br>reports                        |
| TLF<br>V_13 | 12 | revenue   | Budget<br>and<br>Reporting | To ensure compliance with legislation within the financial year | Submit monthly<br>Sec 71 reports<br>to Provincial<br>treasury within<br>10 working<br>days                                  | Number | 11 | 12 | Operation<br>al | 3   | 3   | 3   | 3   | CFO                  | Dated<br>proof of<br>submissio<br>n         |
| TLF<br>V_14 |    | revenue   |                            | To Improve financial viability within the financial year        | Appointment of<br>Supply Chain<br>Committees by<br>30 June each<br>year<br>(Specification,<br>Evaluation &<br>Adjudication) | Number | 3  | 3  | Operation<br>al | N/A | N/A | N/A | 3   | Municipal<br>Manager | Appointm<br>ent<br>Letters                  |

| TLF<br>V_15 | 27        | revenue<br>generation   | Supply<br>Chain<br>Managem<br>ent | viability within  | % of<br>Construction<br>Tenders placed<br>on the CIDB<br>website                     | %      | 50%  | 100% | Operation<br>al | 100% | 100% | 100% | 100% | CFO | Website<br>screensho<br>ts                          |
|-------------|-----------|---|-----------------------------------|---|--|--------|------|------|-----------------|------|------|------|------|-----|---|
| TLF<br>V_16 |           | revenue<br>generation<br>and<br>implemenet<br>financial<br>control<br>systems | Managem<br>ent                    | providers<br>within 30 days<br>of the<br>submission of<br>invoices. |  | %      | 100% | 100% | Operation<br>al | 100% | 100% | 100% | 100% | CFO | Dated proof of payment                              |
| TLF<br>V_17 | M_1<br>21 |   | Managem<br>ent                    | improvement<br>in revenue<br>collection<br>within the               | # of Revenue Enhancement Strategy revised & approved by council by 30 June each year | Number | 1    | 1    | Operation<br>al | N/A  | N/A  | N/A  | 1    | CFO | Approved<br>revenue<br>enhancem<br>ent<br>strategy  |
| TLF<br>V_18 | 52        | revenue   | ent                               |   | # of GRAP<br>Compliance<br>Assets register<br>Compiled                               | Number | 1    | 1    | Operation<br>al | N/A  | N/A  | N/A  | 1    | CFO | GRAP<br>compliace<br>Assets<br>register<br>compiled |
| TLF<br>V_19 |           | revenue   | ent                               |   | # Assets<br>verifications<br>conducted in<br>line with GRAP<br>standards             | Number | 2    | 2    | Operation<br>al | N/A  | 1    | N/A  | 1    | CFO | Quarterly<br>Assets<br>verificatio<br>n reports     |

| TLF<br>V_20 | 2  | revenue<br>generation<br>and<br>implemenet<br>financial<br>control<br>systems | re<br>Managem<br>ent | financial<br>affairs of the<br>municipality<br>within the<br>financial year | budget spent as<br>approved by<br>Council within<br>the financial<br>year                   | (Accumul<br>ative)                   | 52%  | 100%<br>Capital Budget<br>spent     | Capital         | 15% | 40% | 70% | 100% | CFO/Wate<br>r &<br>Engineerin<br>g Director | reports/ |
|-------------|----|---|----------------------|---|---|--------------------------------------|------|-------------------------------------|-----------------|-----|-----|-----|------|---|----------|
| TLF<br>V_21 | 5  | revenue<br>generation<br>and<br>implemenet<br>financial<br>control<br>systems |                      | manage the financial affairs of the municipality within the financial year  | % Operational and maintanance budget spent as approved by Council within the financial year | Ý                                    | 42%  | 100%<br>Operational<br>Budget spent | Operation<br>al | 15% | 40% | 70% |      | CFO/Wate<br>r &<br>Engineerin<br>g Director | reports/ |
| TLF<br>V_22 | 74 | revenue<br>generation<br>and<br>implemenet<br>financial<br>control<br>systems | re<br>Managem<br>ent | manage the financial affairs of the municipality within the financial year  | the financial<br>year   | Percentag<br>e<br>(Accumul<br>ative) | 100% | 100% MIG<br>expenditure             | Capital         | 15% | 40% | 70% | 100% | CFO/Wate<br>r &<br>Engineerin<br>g Director | reports/ |
| TLF<br>V_23 | 75 | revenue<br>generation<br>and<br>implemenet<br>financial<br>control<br>systems | re<br>Managem<br>ent | manage the financial affairs of the municipality within the financial year  | the financial<br>year   | e<br>(Accumul<br>ative)              | 100% | 100% RBIG<br>expenditure            | Capital         | 15% | 40% | 70% |      | CFO/Wate<br>r &<br>Engineerin<br>g Director | reports/ |
| TLF<br>V_24 |    | revenue<br>generation   |                      | financial<br>affairs of the   | budget spent as<br>approved by  | Percentag<br>e<br>(Accumul<br>ative) | 100% | 100% WSIG<br>expenditure            | Capital         | 15% | 40% | 70% | 100% | CFO/Wate<br>r &<br>Engineerin<br>g Director | reports/ |

| TLF<br>V_25 | re<br>ge<br>ar<br>im<br>fir<br>co | evenue<br>eneration | re<br>Managem<br>ent | financial<br>affairs of the<br>municipality | budget spent as<br>approved by | Percentag<br>e<br>(Accumul<br>ative) | 100%                        | 100% RRAMS<br>expenditure | Capital         | 15% | 40% | 70% | 100% | CFO/Wate<br>r &<br>Engineerin<br>g Director | reports/              |
|-------------|-----------------------------------|---------------------|----------------------|---|--------------------------------|--------------------------------------|-----------------------------|---------------------------|-----------------|-----|-----|-----|------|---|-----------------------|
| TLF<br>V_26 | re<br>ge<br>ar<br>im<br>fir<br>co | evenue<br>eneration | re<br>Managem<br>ent | financial<br>affairs of the<br>municipality | _                              | Percentag<br>e                       | 100% FMG<br>expenditur<br>e |                           | Operation<br>al | 15% | 40% | 70% | 100% | CFO   | Financial<br>reports/ |
| TLF<br>V_27 | re<br>ge<br>ar<br>im<br>fir<br>co | evenue<br>eneration | re<br>Managem<br>ent | financial<br>affairs of the<br>municipality | budget spent as<br>approved by | Percentag<br>e<br>(Accumul<br>ative) | 100%                        | 100% EPWP<br>expenditure  | Operation<br>al | 15% | 40% | 70% | 100% | CFO/Wate<br>r &<br>Engineerin<br>g Director | reports/              |

| Vote<br>Nr | Top<br>Layer<br>KPI<br>Ref | Dept<br>KPI<br>Ref | Strategic<br>Objective   | Municipal<br>Programm<br>e | Measurable<br>Objectives   | Performance<br>Indicator title   | KPI Unit of<br>measure | Baseline<br>30/06/2020 | Annual Target<br>(30/06/2021) | Budget<br>2020/21 | 1st Quarter<br>(1 Jul-30 Sept<br>2020) | 2nd Quarter (1<br>Oct -31 Dec 2020) | 3rd Quarter (1<br>Jan 31 Mar<br>2021) | 4th Quarter<br>(1 Apr- 30 Jun<br>2021) | KPI Owner        | Evidence<br>requires                         |
|------------|----------------------------|--------------------|--|----------------------------|--|--|------------------------|------------------------|-------------------------------|-------------------|--|-------------------------------------|---------------------------------------|--|------------------|--|
|            |                            |                    |  |                            |  | <u>'</u>   |                        | KPA 6 : SPA            | ATIAL RATIONALE               |                   |  |                                     |                                       |  |                  |  |
|            |                            |                    |  |                            |  |  | OUTP                   | UT 2: IMPROVIN         | G ACCESS TO BASIC SE          | RVICES            |  |                                     |                                       |  |                  |  |
|            | TPSR_<br>01                |                    | To have<br>efficient,  | Spatial<br>Planning        | To have<br>sustainable,  | Percentage, (# of applications   | %                      | 0                      | 100%                          | Operationa<br>I   | 100%                                   | 100%                                | 100%                                  | 100%                                   | Director<br>PLAN | Attendance<br>Register,                      |
|            |                            |                    | effective<br>economic and<br>intergrated<br>use of space           |                            | optimal,<br>harmonious and<br>intergrated land<br>deveolopment             | received / # of<br>land use<br>applications<br>processed)<br>within 90 days of<br>receipt) |                        |                        |                               |                   |  |                                     |                                       |  |                  | Minutes                                      |
|            | TPSR_<br>01                |                    | To have efficient, effective economic and intergrated use of space | Spatial<br>Planning        | To have sustainable, optimal, harmonious and intergrated land deveolopment | # of Municipal<br>Planning<br>Tribunal<br>meetings<br>coordinated                          | Number                 | 0                      | 4                             | Operationa<br>I   | 1                                      | 1                                   | 1                                     | 1                                      | Director<br>PLAN | Attendance<br>Register,<br>Minutes           |
|            | TPSR_<br>02                | M_16<br>1          | To have efficient, effective economic and intergrated use of space |                            | To have sustainable, optimal, harmonious and intergrated land deveolopment | To develop and<br>approve GIS<br>strategy by end<br>of june                                | Number                 | 1                      | 1                             | Operationa<br>I   | N/A                                    | N/A                                 | N/A                                   | 1                                      | Director<br>PLAN | Council<br>Resolution                        |
|            | TPSR_<br>03                |                    | To have efficient, effective economic and intergrated use of space | GIS                        | To have sustainable, optimal, harmonious and intergrated land deveolopment | % in capturing Projects in the GIS system within the financial year                        | Percentage             | 100%                   | 100%                          | Operationa<br>I   | 100%                                   | 100%                                | 100%                                  | 100%                                   | Director<br>PLAN | List of project<br>coordinates<br>in the GIS |
|            | TPSR_<br>04                | PRC_1<br>2         | To have efficient, effective economic and intergrated use of space |                            | To have sustainable, optimal, harmonious and intergrated land deveolopment | # To establish<br>township at<br>Selwane Village<br>by 30 June                             | Number                 | New                    | 1                             | Operationa<br>I   | N/A                                    | N/A                                 | N/A                                   | 1                                      | Director<br>PLAN | Layout plan &<br>General Plan                |
|            | TPSR_<br>05                |                    | To have efficient, effective economic and intergrated use of space |                            | To have sustainable, optimal, harmonious and intergrated land deveolopment | # To establish<br>township at<br>Humulani /<br>Matiko-xikaya<br>Village by 30<br>June      | Number                 | New                    | 1                             | 1 000 000         | N/A                                    | N/A                                 | N/A                                   | 1                                      | Director<br>PLAN | Layout plan &<br>General Plan                |

|  | To have efficient, effective economic and intergrated use of space | Spatial<br>Planning | To have sustainable, optimal, harmonious and intergrated land deveolopment | #To establish<br>Township at<br>Xivulani Village<br>by 30 June     | Number | New | 1 | 1 000 000 | N/A | N/A | N/A | 1 | Director<br>PLAN | Layout plan &<br>General Plan |
|--|--|---------------------|--|--|--------|-----|---|-----------|-----|-----|-----|---|------------------|-------------------------------|
|  | To have efficient, effective economic and intergrated use of space |                     | 1  | #To establish<br>township at<br>Xihoko Village by<br>30 June       |        | New | 1 | 1 000 000 | N/A | N/A | N/A | 1 | Director<br>PLAN | Layout plan &<br>General Plan |
|  | To have efficient, effective economic and intergrated use of space | Spatial<br>Planning | To have sustainable, optimal, harmonious and intergrated land deveolopment | #To establish<br>township at<br>N'wamitwa<br>Village by 30<br>June | Number | New | 1 | 1 000 000 | N/A | N/A | N/A | 1 | Director<br>PLAN | Layout plan &<br>General Plan |

| Vote<br>Nr | Top<br>Layer<br>KPI<br>Ref | Dept<br>KPI<br>Ref | Strategic<br>Objective                             | Program<br>mes            | Measurable<br>Objectives                    | Performance<br>Indicator title   | KPI Unit of<br>measure | Baseline(30<br>/06/2020 | Annual Target<br>(30/06/2021) | 2020/2021          | 1st<br>Quarter<br>(1 Jul-30<br>Sept 2020)      | 2nd<br>Quarter (1<br>Oct -31<br>Dec 2020) | 3rd Quarter<br>(1 Jan 31<br>Mar 2021) | 4th Quarter<br>(1 Apr- 3<br>Jun 2021) | KPI Owner                                  | Evidence<br>Required                           |
|------------|----------------------------|--------------------|--|---------------------------|---|--|------------------------|-------------------------|-------------------------------|--------------------|--|---|---------------------------------------|---------------------------------------|--|--|
|            |                            |                    |  |                           |   | KPA 5 : 0  |                        |                         | PUBLIC PARTI                  | ICIPATION          | <u>,                                      </u> | <u>"</u>                                  | <u>'</u>                              | "                                     |  | ,  |
|            |                            | <u>OU</u>          | TCOME 9 (OUTF                                      | PUT 5: DEE                | PEN DEMOCR                                  | ACY THROUGH  |                        |                         |                               | <u>, OUTPUT 6:</u> | ADMINISTE                                      | RATIVE AND                                | FINANCIAL C                           | APABILITY)                            |  |  |
|            | TLG<br>GPP<br>_01          |                    | To promote<br>democracy and<br>sound<br>governance | Council                   | functionality of<br>Council                 | # of Council<br>Meetings held<br>within the<br>financial year                | Number                 | 9                       | 4                             | Operational        | 1  | 1   | 1                                     | 1                                     | Executive                                  | Agenda,<br>Minutes &<br>attendance<br>register |
|            |                            |                    | To promote<br>democracy and<br>sound<br>governance | Council                   | functionality of                            | % in<br>Implemenation<br>of Council<br>Resolutions                           | Percentage             | New                     | 100%                          | Operational        | 100%   | 100%                                      | 100%                                  | 100%                                  | All Senior<br>Managers                     | Updated<br>Resolution<br>s Register            |
|            | TLG<br>GPP<br>_02          |                    | To promote<br>democracy and<br>sound<br>governance | Mayoral<br>Committe<br>el | functionality of MAYCO within               |  | Number                 | 11                      | 4                             | Operational        | 1  | 1   | 1                                     | 1                                     | Mayor s                                    | Agenda,<br>Minutes &<br>attandance<br>register |
|            |                            |                    | To promote<br>democracy and<br>sound<br>governance | Mayoral<br>Committe<br>el | MAYCO within the financial year.            | Resolutions  | Number                 | New                     |                               | Operational        | 100%   | 100%                                      | 100%                                  | 100%                                  | Municipal<br>Manager                       | Updated<br>Resolution<br>s Register            |
|            | TLG<br>GPP<br>_03          |                    | To promote<br>democracy and<br>sound<br>governance |                           | functionality of<br>Portfolio<br>committees | # of Portfolio<br>committee<br>meetings held<br>within the<br>financial year | Number                 | 36                      | 36                            | Operational        | 9  | 9   | 9                                     | 9                                     | Mayor s<br>Office                          | Agenda,<br>Minutes &<br>attandance<br>register |
|            |                            |                    | To promote<br>democracy and<br>sound<br>governance | Portfolio                 |   | % in<br>Implemenation<br>of Portfolio<br>Resolutions                         | Percentage             | New                     | 100%                          | Operational        | 100%   | 100%                                      | 100%                                  |                                       | Director<br>Executive<br>Mayor s<br>Office | Updated<br>Resolution<br>s Register            |

2020/21 SDBIP GOOD GOVERNANCE AND PUBLIC PARTICIPATION Page 22

|                   |          | To promote<br>democracy and<br>sound<br>governance |                             | IGR structures  | # of IGR<br>meetings held<br>within the<br>financial year                            | Number     | 2   | 4    | Operational | 1    | 1    | 1    | 1    | Municipal<br>Manager                       | Attendanc<br>e Register                        |
|-------------------|----------|--|-----------------------------|---|--|------------|-----|------|-------------|------|------|------|------|--|--|
|                   |          | To promote<br>democracy and<br>sound<br>governance | IGR                         | To ensure functionality of IGR structures within the financial year.      | % in<br>Implementation<br>n of IGR<br>Resolutions                                    | Percentage | New | 100% | Operational | 100% | 100% | 100% | 100% | All Senior<br>Managers                     | Updated<br>Resolution<br>s Register            |
|                   |          | To promote<br>democracy and<br>sound<br>governance | е                           | functionality of<br>Council<br>committees<br>within the<br>financial year | Meeting held<br>within the<br>financial year   | Number     | New | 4    | Operational | 1    | 1    | 1    | 1    | Director<br>Executive<br>Mayor s<br>Office | Attendanc<br>e Register                        |
|                   |          | sound<br>governance                                | Ethics<br>Committe<br>e     | functionality of<br>Council<br>committees<br>within the<br>financial year | % in<br>Implementation<br>of Ethics<br>Committee<br>Resolutions                      |            | New | 100% | Operational | 100% | 100% | 100% | 100% | All Senior<br>Managers                     | Updated<br>Resolution<br>s Register            |
|                   |          | To promote<br>democracy and<br>sound<br>governance | Public<br>Participati<br>on | public<br>involvement in  | # of Public Participation Meetings held within the finnacial year                    | Number     | New | 1    | Operational | N/A  | N/A  | N/A  | 1    | Director<br>Executive<br>Mayor s<br>Office | Attendanc<br>e Register,<br>Minutes            |
|                   |          | To promote<br>democracy and<br>sound<br>governance | on                          | involvement in<br>the affairs of<br>the<br>Municipalities                 | Participation<br>Resolutions   | Percentage | New | 100% | Operational | N/A  | N/A  | N/A  | 100% | All Senior<br>Managers                     | Updated<br>Resolution<br>s Register            |
| TLG<br>GPP<br>_04 |          | To promote<br>democracy and<br>sound<br>governance | MPAC                        | functionality of<br>Council   | # of MPAC<br>meetings held<br>within the<br>financial year                           | Number     | 9   | 4    | Operational | 1    | 1    | 1    | 1    | Director<br>Executive<br>Mayor s<br>Office | Agenda,<br>Minutes &<br>attandance<br>register |
| TLG<br>GPP<br>_05 | M_9<br>5 | To promote<br>democracy and<br>sound<br>governance | MPAC                        |   | # of MPAC<br>reports<br>submitted to<br>council held<br>within the<br>financial year | Number     | 2   | 4    | Operational | 1    | 1    | 1    | 1    | Director<br>Executive<br>Mayor s<br>Office | Council<br>resolution                          |

|                   |          | To promote<br>democracy and<br>sound<br>governance | MPAC                        | functionality of<br>Council<br>committee<br>within the                   | % in iMplementation of MPAC Resolutions within the financial year      | Percentage  | New  | 100% | Operational | 100% | 100% | 100% | 100% | All Senior<br>Managers                     | Updated<br>Resolution<br>s register               |
|-------------------|----------|--|-----------------------------|--|--|---|------|------|-------------|------|------|------|------|--|---|
| TLG<br>GPP<br>_06 | M_9<br>1 | To promote<br>democracy and<br>sound<br>governance | Ward<br>Committe<br>e       | within the financial year  | Committee<br>Meetings held<br>within the<br>financial year             | Number  | 1    | 4    | Operational | 1    | 1    | 1    | 1    | Director<br>Executive<br>Mayor s<br>Office | Agenda,<br>Minutes &<br>attandance<br>register    |
| TLG<br>GPP<br>_07 |          | To promote<br>democracy and<br>sound<br>governance | е                           | functionality of<br>Council<br>committee<br>within the<br>financial year | # of District Ward Committee Conference held within the financial year | Number  | 1    | 1    | Operational | N/A  | 1    | N/A  | N/A  | Director<br>Executive<br>Mayor s<br>Office | Agenda, Attendanc e register & Conferenc e report |
| TLG<br>GPP<br>_08 |          | To promote democracy and sound governance          | ent<br>committee            | To ensure functionality of administration                                |  | Number  | 14   | 12   | Operational | 3    | 3    | 3    | 3    | Municipal<br>Manager                       | Agenda,<br>Minutes &<br>attandance<br>register    |
|                   |          | To promote<br>democracy and<br>sound<br>governance | ent                         |  | % in iMplementation of MANCO Resolutions within the financial year     | Percentage  | New  | 100% |             | 100% | 100% | 100% | 100% | All Senior<br>Managers                     | Updated<br>Resolution<br>s register               |
| TLG<br>GPP<br>_09 |          | To promote democracy and sound governance          | Labour<br>Relations         | To ensure functionality of Council within the financial year             | within the financial year  | Number  | 12   | 12   | Operational | 3    | 3    | 3    | 3    | Director<br>Corporate                      | Agenda,<br>Minutes &<br>attendance<br>register    |
| TLG<br>GPP<br>_10 |          | To promote democracy and sound governance          | Labour<br>Relations         | Municipality within the  | % in implementation of LLF resolutions within the financial year       | Percentage<br>(# of<br>resolutions<br>taken/ # of<br>resolutions<br>implemented<br>). | 100% | 100% | Operational | 100% | 100% | 100% | 100% | Director<br>Corporate                      | Updated<br>Resolution<br>s register               |
| TLG<br>GPP<br>_11 |          | To promote<br>democracy and<br>sound<br>governance | Public<br>Participati<br>on | To ensure<br>public<br>involvement in<br>the IDP review                  |  | Number  | 5    | 5    | Operational | 1    | 1    | 1    | 2    | Municipal<br>Manager                       | Agenda &<br>Attendanc<br>e register               |

|   | GPP<br>12         |     | To promote<br>democracy and<br>sound<br>governance | Public<br>Participati<br>on | public<br>involvement in<br>the<br>IDP/Budget<br>review within a     | # of IDP/Budget/ PMS Steering Committee meetings within the financial year                   | Number  | 5    | 5    | Operational | 1    | 1    | 1    | 2    | Municipal<br>Manager                       | Agenda &<br>Attendanc<br>e register                |
|---|-------------------|-----|--|-----------------------------|--|--|---|------|------|-------------|------|------|------|------|--|--|
| - | SPP<br>_13        | 8   | To promote<br>democracy and<br>sound<br>governance | on                          | To promote accountability within the municipality                    | % of<br>complaints<br>resolved   | Percentage<br>(# of<br>resolutions<br>taken/ # of<br>resolutions<br>implemented<br>). | 100% | 100% | Operational | 100% | 100% | 100% | 100% | Director<br>Executive<br>Mayor s<br>Office | Updated<br>Complaints<br>Manageme<br>nt Register   |
| - | TLG<br>SPP<br>_14 |     | To promote democracy and sound governance          | on                          | involvement in<br>Mayoral<br>Imbizo 's<br>within a<br>financial year | # of quarterly<br>Community<br>feedback<br>meetings held<br>within a<br>financial            | Number  | 2    | 4    | Operational | 1    | 1    | 1    | 1    | Director<br>Executive<br>Mayor s<br>Office | Agenda &<br>Attendanc<br>e register                |
| - | SPP<br>_15        | 5   | To promote democracy and sound governance          | Public<br>Participati<br>on | To ensure public involvement in Municipal activities                 |  | Number  | 2    | 4    | Operational | 1    | 1    | 1    | 1    | Director<br>Executive<br>Mayor s<br>Office | Printed<br>News<br>letters                         |
| 0 | EPP<br>_16        | _78 | To promote<br>democracy and<br>sound<br>governance |                             | To ensure functionality of Audit committee within a financial year   | # of Audit<br>Committee<br>meetings held<br>within the<br>financial year                     | Number  | 9    | 5    | Operational | 1    | 1    | 1    | 1    | Municipal<br>Manager                       | Agenda,<br>Minutes &<br>Attandanc<br>e register    |
| - | LG<br>SPP<br>_17  |     | To promote<br>democracy and<br>sound<br>governance |                             | ,  | Audit<br>Committee<br>meetings held<br>within the<br>financial year                          | Number  | 4    | 4    | Operational | 1    | 1    | 1    | 1    | Municipal<br>Manager                       | Agenda,<br>Minutes &<br>Attandanc<br>e register    |
|   | LG<br>SPP<br>_18  |     | To promote<br>democracy and<br>sound<br>governance | Committe<br>es              | To ensure functionality of Audit committee within a financial year   | % of Audit and Performance Audit Committee resolutions implemented within the financial year | Percentage  | 28%  | 100% | Operational | 100% | 100% | 100% | 100% | Municipal<br>Manager                       | Audit<br>Committe<br>e<br>resolution<br>s register |

| TLG<br>GPF<br>_19 |   | To promote<br>democracy and<br>sound<br>governance | Risk  | functionality of  | # of Council<br>approved Risk<br>Policy                                      | Number | 1         | 1    | Operational | N/A  | N/A  | N/A  | 1    |                      | Council<br>Resolutio<br>n                               |
|-------------------|---|--|-------|---|--|--------|-----------|------|-------------|------|------|------|------|----------------------|---|
| TLG<br>GPF<br>_20 | 1 | To promote<br>democracy and<br>sound<br>governance | Risk  | functionality of  | # of Council<br>approved Risk<br>strategy                                    | Number | 1         | 1    | Operational | N/A  | N/A  | N/A  | 1    | Municipal<br>Manager | Council<br>Resoltion                                    |
| TLG<br>GPF<br>_21 |   | To promote<br>democracy and<br>sound<br>governance | Risk  | committee<br>within the<br>financial year.                                    | Fraud and Anti<br>Coruption<br>strategy                                      | Number | 1         | 1    | Operational | N/A  | N/A  | N/A  | 1    | Municipal<br>Manager | Council<br>Resolutio<br>n                               |
| GPF<br>_22        | 5 | To promote<br>democracy and<br>sound<br>governance | Legal | response in<br>terms of the<br>fraud and<br>corruption<br>cases<br>registered | % of Fraud and<br>Corruption<br>cases<br>investigated                        |        | 0         | 100% | Operational | 100% | 100% | 100% | 100% | Municipal<br>Manager | Updated<br>Fraud and<br>Corruptio<br>n case<br>register |
| TLG<br>GPF<br>_23 | 5 | To promote<br>democracy and<br>sound<br>governance | Audit | functionality of<br>Council<br>committee                                      | # of Unqualified<br>Audit Opinion<br>obtained by 31<br>december each<br>year |        | Qualified | 1    | Operational | N/A  | 1    | N/A  | N/A  | Municipal<br>Manager | Auditor<br>General<br>Audit                             |

## AL TRANSFORMATION & DEVELOPMENT CAPITAL PROJECTS FOR 2020/21

| Strategic | Programm   | Projects       | Project    | Start Date | Completion | Project   | Source  | Orginal Budget | 1st Q       | 2nd Q     | 3rd Q      | 4th Q  | Evidence |
|-----------|------------|----------------|------------|------------|------------|-----------|---------|----------------|-------------|-----------|------------|--------|----------|
| Objective | e          |                | Name       |            | date       | Owner     | of      |                | Target      | Target    | Target     | Target | required |
|           |            |                |            |            |            |           | funding |                |             |           |            |        |          |
| Democrati | Administra | To Purchase &  | Air        | 2020/07/01 | 2021/06/30 | Corporate | MDM     | R1 000 000,00  | Develop     | Appointme | Air        | N/A    | Delivery |
| c society | tion       | Deliver Air    | Conditioni |            |            | Director  |         |                | Specificati | nt of     | Conditione |        | note     |
| and sound |            | Conditionionin | ng system  |            |            |           |         |                | ons and     | service   | rs         |        |          |
| governanc |            | g System by 30 |            |            |            |           |         |                | submit to   | provider  | purchased  |        |          |
| e         |            | June 2020      |            |            |            |           |         |                | SCM         |           | &          |        |          |
|           |            |                |            |            |            |           |         |                | ,Tender     |           | delivered  |        |          |
|           |            |                |            |            |            |           |         |                | Advertise   |           |            |        |          |
|           |            |                |            |            |            |           |         |                | ment        |           |            |        |          |

#### 2020/21 CAPITAL WORKS PLAN SUMMARY OF CAPITAL PROJECTS PER FOR THE YEAR

|          |            | IV/EDV/DD/ | VIECTC |
|----------|------------|------------|--------|
| BASIC SI | ERVICE DEL | IVERY PRU  | DIECTO |

|                 | BASIC SERVICE DELIVERY PROJECTS                        |           |  |   |            |                    |                                    |                   |                 |                        |  |                                 |  |                        |
|-----------------|--|-----------|--|---|------------|--------------------|------------------------------------|-------------------|-----------------|------------------------|--|---------------------------------|--|------------------------|
| Region/<br>Ward | Strategic<br>Objective                                 | Programme | Projects description   | Project Name  | Start Date | Completion<br>date | Project Owner                      | Source of funding | Original Budget | 1st Q Target           | 2nd Q Target                                   | 3rd Q Target                    | 4th Q Target                                   | Evidence<br>required   |
|                 | To have<br>integrated<br>infrastructure<br>development | Water     | Construction of Hoesdspruit Bulk<br>Water Supply                                 | Hoedspruit Bulk<br>Water Supply   | 2020/07/01 | 2021/06/30         | Water &<br>Engineering<br>Director | MIG               | R16 576 314,00  | Construction at 70%    | Construction at 80%                            | Construction at 90%             | Construction at<br>100% (Project<br>completed) | Completion certificate |
|                 | To have integrated infrastructure development          | Water     | Consruction of Water Reticulation at Jopie, Mawa & Ramotshinyadi                 | Jopie Mawa-<br>Ramotshinyadi  | 2020/07/01 | 2021/06/30         | Water &<br>Engineering<br>Director | MIG               | R28 088 973,00  | Construction at 70%    | Construction at 80%                            | Construction at 90%             | Construction at<br>100% (Project<br>completed) | Completion certificate |
|                 | To have integrated infrastructure development          | Water     |  | Tours Bulk Water<br>Scheme upgrading of<br>Tours water<br>Tretment Plant            | 2020/07/01 | 2021/06/30         | Water &<br>Engineering<br>Director | MIG               | R30 071 429,00  | Construction at 70%    | Construction at 80%                            | Construction at 90%             | Construction at<br>100% (Project<br>completed) | Completion certificate |
|                 | To have integrated infrastructure development          | Water     | Construction of Bulk Water Supply & Water Reticulation and extention at Thapane  |   | 2020/07/01 | 2021/06/30         | Water &<br>Engineering<br>Director | MIG               | R30 600 481,00  | Construction at 70%    | Construction at 80%                            | Construction at 90%             | Construction at<br>100% (Project<br>completed) | Completion certificate |
|                 | To have<br>integrated<br>infrastructure<br>development | Water     | Upgrading of Tours Water Scheme<br>Upgrading and water reticulation              | Tours Bulk Water<br>Retiticulation  | 2020/07/01 | 2021/06/30         | Water &<br>Engineering<br>Director | MIG               | R13 380 148,00  | Construction at 70%    | Construction at 80%                            | Construction at 90%             | Construction at<br>100% (Project<br>completed) | Completion certificate |
|                 | To have<br>integrated<br>infrastructure<br>development |           | Design development,<br>Refurbishment of pumps &<br>construction of reservoirs    | KAmpersrus Bulk<br>Water Reticulation<br>and Scortia Water<br>reticulation          | 2020/07/01 | 2021/06/30         | Water &<br>Engineering<br>Director | MIG               | R21 380 952,00  | Construction at 70%    | Designs approval and appointment of contractor | Construction<br>commences , 50% | Construction at<br>100% (Project<br>completed) | Completion certificate |
|                 | To have<br>integrated<br>infrastructure<br>development | Water     | Construction of water reticulation<br>at Middle Letaba Water Scheme<br>Cluster 6 | Water Reticulation<br>Infrastructure for<br>Middle Letaba Water<br>Scheme Cluster 6 | 2020/07/01 | 2021/06/30         | Water &<br>Engineering<br>Director | MIG               | R21 380 952,00  | Designs<br>development | Designs approval and appointment of contractor | Construction<br>commences , 50% | Construction at<br>100% (Project<br>completed) | Completion certificate |
|                 | To have<br>integrated<br>infrastructure<br>development | Water     | Construction of Bulk Water Supply<br>at Lulekani Water Scheme Benfarm            |   | 2020/07/01 | 2021/06/30         | Water &<br>Engineering<br>Director | MIG               | R11 000 000,00  | Construction at 60%    | Construction at 70%                            | Construction at 80%             | Construction at<br>100% (Project<br>completed) | Completion certificate |
|                 | To have integrated infrastructure development          | Water     | Construction of Ritavi 2 Water<br>Scheme Supply                                  | Ritavi 2 Water<br>Scheme  | 2020/07/01 | 2021/06/30         | Water &<br>Engineering<br>Director | MIG               | R23 209 539,00  | Designs<br>development | Designs approval and appointment of contractor | Construction commences , 50%    | Construction at<br>100% (Project<br>completed) | Completion certificate |
|                 | To have<br>integrated<br>infrastructure<br>development |           | Construction of Water Reticulation<br>Thabina to Lenyenye Bulk Water<br>supply   | Thabina to Lenyenye   | 2020/07/01 | 2021/06/30         | Water &<br>Engineering<br>Director | MIG               | R53 452 381,00  | Construction at 60%    | Construction at 70%                            | Construction at 80%             | Construction at<br>100% (Project<br>completed) | Completion certificate |

| To have integrated infrastructure development | Water | Construction of Sekgosese Water<br>Scheme supply and Borehole<br>equipment                    | Sekgosese Water<br>Scheme   | 2020/07/01 | 2021/06/30 | Water &<br>Engineering<br>Director | MIG  | R61 142 857,00 | Construction at 60%             | Construction at 70%                            | Construction at 80%             | Construction at<br>100% (Project<br>completed) | Completion certificate    |
|---|-------|---|---|------------|------------|------------------------------------|------|----------------|---------------------------------|--|---------------------------------|--|---------------------------|
| To have integrated infrastructure development | Water | Construction of Makhushane<br>Water Scheme  | Makhushane Water<br>Scheme  | 2020/07/01 | 2021/06/30 | Water &<br>Engineering<br>Director | MIG  | R48 452 381,00 | Construction at 60%             | Construction at 70%                            | Construction at 80%             | Construction at<br>100% (Project<br>completed) | Completion certificate    |
| To have integrated infrastructure development | Water | Construction of Thabina to<br>Lenyenye Bulk Water Water Supply                                | Lephephane Bulk<br>Water  | 2020/07/01 | 2021/06/30 | Water &<br>Engineering<br>Director | MIG  | R41 171 106,00 | Construction at 60%             | Construction at 70%                            | Construction at 80%             | Construction at<br>100% (Project<br>completed) | Completion certificate    |
| To have integrated infrastructure development | Water | Construction of 1686 VIP toilets units  | Rural Household<br>Sanitation (GGM)   | 2020/07/01 | 2021/06/30 | Water &<br>Engineering<br>Director | MIG  | R17 104 762,00 | Designs<br>development          | Designs approval and appointment of contractor | Construction commences , 50%    | Construction at<br>100% (Project<br>completed) | Completion certificate    |
| To have integrated infrastructure development | Water | Construction of 1686 VIP toilets units  | Rural Household<br>Sanitation (GTM)   | 2020/07/01 | 2021/06/30 | Water &<br>Engineering<br>Director | MIG  | R17 104 762,00 | Designs<br>development          | Designs approval and appointment of contractor | Construction commences , 50%    | Construction at<br>100% (Project<br>completed) | Completion certificate    |
| To have integrated infrastructure development | Water | Construction of 1686 VIP toilets units  | Rural Household<br>Sanitation (GLM)   | 2020/07/01 | 2021/06/30 | Water &<br>Engineering<br>Director | MIG  | R17 104 762,00 | Designs<br>development          | Designs approval and appointment of contractor | Construction commences , 50%    | Construction at<br>100% (Project<br>completed) | Completion certificate    |
| To have integrated infrastructure development | Water | Construction of 1686 VIP toilets units  | Rural Household<br>Sanitation (BPM)   | 2020/07/01 | 2021/06/30 | Water &<br>Engineering<br>Director | MIG  | R17 104 762,00 | Designs<br>development          | Designs approval and appointment of contractor | Construction commences , 50%    | Construction at<br>100% (Project<br>completed) | Completion certificate    |
| To have integrated infrastructure development | Water | Construction of 1686 VIP toilets units  | Rural Household<br>Sanitation (M LM)  | 2020/07/01 | 2021/06/30 | Water &<br>Engineering<br>Director | MIG  | R17 104 762,00 | Designs<br>development          | Designs approval and appointment of contractor | Construction commences , 50%    | Construction at<br>100% (Project<br>completed) | Completion certificate    |
| To have integrated infrastructure development | Water | Rehabilitation, Refurbishment and<br>Maintenance of existing and<br>Drilling of New Boreholes | Borehole Development (Rehabilitation, Refurbishment, Maintenance of existing and drilling of New Boreholes) | 2020/07/01 | 2021/06/30 | Water &<br>Engineering<br>Director | WSIG | R30 000 000,00 | Construction<br>commences , 50% | Construction<br>commences , 70%                | Construction commences , 85%    | Construction at<br>100% (Project<br>completed) | Completion<br>certificate |
| To have integrated infrastructure development | Water | Refurbishment of existing borehole<br>and water reticulation at<br>Dzingidzingi by 30 June 20 | Dzingidzingi<br>Refurbishment   | 2020/07/01 | 2021/06/30 | Water &<br>Engineering<br>Director | wsig | R2 000 000,00  | Construction commences , 50%    | Construction<br>commences , 70%                | Construction commences , 85%    | Construction at<br>100% (Project<br>completed) | Completion certificate    |
| To have integrated infrastructure development | Water | Construction of Mapuve Bulkline &<br>Internal reticulation with house<br>connections          | Mapuve<br>Refurbishment   | 2020/07/01 | 2021/06/30 | Water &<br>Engineering<br>Director | WSIG | R2 000 000,00  | Construction<br>commences , 50% | Construction<br>commences , 70%                | Construction<br>commences , 85% | Construction at<br>100% (Project<br>completed) | Completion certificate    |
| To have integrated infrastructure development | Water | Construction of Water Scheme at<br>Kubyana Water Sheme  | Modjadji Water<br>Scheme Kubyana  | 2020/07/01 | 2021/06/30 | Water &<br>Engineering<br>Director | wsig | R2 000 000,00  | Designs<br>development          | Designs approval and appointment of contractor | Construction commences , 50%    | Construction at<br>100% (Project<br>completed) | Completion certificate    |
| To have integrated infrastructure development | Water | Upgrading of water reticulation at<br>Dzumeri water scheme                                    | Dzumeri water<br>reticulation   | 2020/07/01 | 2021/06/30 | Water &<br>Engineering<br>Director | WSIG | R2 000 000,00  | Construction<br>commences , 50% | Construction<br>commences , 70%                | Construction<br>commences , 85% | Construction at<br>100% (Project<br>completed) | Completion certificate    |

| To have integrat infrastrudevelop           | ated<br>tructure       | Water | Construction of Bulk Water<br>Scheme for Modjadji Water<br>Scheme Iketleng   | Modjadji Water<br>Scheme Iketleng                                   | 2020/07/01 | 2021/06/30 | Water &<br>Engineering<br>Director | WSIG | R2 265 100,00 | Construction commences , 50%    | Construction commences , 70%    | Construction commences , 85% | Construction at<br>100% (Project<br>completed) | Completion certificate    |
|---|------------------------|-------|--|---|------------|------------|------------------------------------|------|---------------|---------------------------------|---------------------------------|------------------------------|--|---------------------------|
| To have<br>integrat<br>infrastru<br>develop | ated<br>tructure       | Water | Construction of Bulk Water<br>Scheme for Mametja-Skororo<br>Water Scheme Iketleng  | Mametja-Skororo<br>Scheme Metz                                      | 2020/07/01 | 2021/06/30 | Water &<br>Engineering<br>Director | WSIG | R2 000 000,00 | Construction commences , 50%    | Construction<br>commences , 70% | Construction commences , 85% | Construction at<br>100% (Project<br>completed) | Completion certificate    |
| To have<br>integrat<br>infrastru<br>develon | ated                   | Water | Construction of Ritava 1 Scheme<br>Mabjebilong Water Scheme<br>Iketleng  | Ritava 1 Scheme<br>Mabjebilong                                      | 2020/07/01 | 2021/06/30 | Water &<br>Engineering<br>Director | WSIG | R2 000 000,00 | Construction commences , 50%    | Construction<br>commences , 70% | Construction commences , 85% | Construction at<br>100% (Project<br>completed) | Completion certificate    |
| To have integrat infrastru                  |                        | Water | Replacement & Resizing<br>ofAsbestos cement pipes  | Namakgale Water<br>Scheme   | 2020/07/01 | 2021/06/30 | Water &<br>Engineering<br>Director | WSIG | R2 000 000,00 | Construction commences , 50%    | Construction<br>commences , 70% | Construction commences , 85% | Construction at<br>100% (Project<br>completed) | Completion certificate    |
| To have integrat infrastru                  | ated                   | Water | Replacement & Resizing<br>ofAsbestos cement pipes  | Lulekani Water<br>Scheme (Lulekani)                                 | 2020/07/01 | 2021/06/30 | Water &<br>Engineering<br>Director | WSIG | R5 310 495,00 | Construction commences , 50%    | Construction<br>commences , 70% | Construction commences , 85% | Construction at<br>100% (Project<br>completed) | Completion certificate    |
| To have<br>integrat<br>infrastro<br>develop | ated<br>tructure       | Water | Upgrading of Mageva internal water reticulation  | Mageva Water<br>Scheme pipeline                                     | 2020/07/01 | 2021/06/30 | Water &<br>Engineering<br>Director | WSIG | R2 000 000,00 | Construction commences , 50%    | Construction commences , 70%    | Construction commences , 85% | Construction at<br>100% (Project<br>completed) | Completion certificate    |
| To have<br>integrat<br>infrastru<br>develon | ve<br>ated<br>tructure | Water | Upgrading of Makhuva internal water reticulation   | Makhuva Water<br>Scheme pipeline                                    | 2020/07/01 | 2021/06/30 | Water &<br>Engineering<br>Director | WSIG | R2 000 000,00 | Construction commences , 50%    | Construction<br>commences , 70% | Construction commences , 85% | Construction at<br>100% (Project<br>completed) | Completion certificate    |
| To have integrat infrastru develop          | ve<br>ated<br>tructure | Water | Refurbishment of package plant<br>and raw water pipeline   | Zava water<br>reticulation  | 2020/07/01 | 2021/06/30 | Water &<br>Engineering<br>Director | WSIG | R2 000 000,00 | Construction commences , 50%    | Construction<br>commences , 70% | Construction commences , 85% | Construction at<br>100% (Project<br>completed) | Completion certificate    |
| To have integrat infrastru                  | ated                   | Water | Construction of Bulk Water<br>Scheme for Mokwasele Water<br>Scheme   | Mokwasele Water<br>Scheme   | 2020/07/01 | 2021/06/30 | Water &<br>Engineering<br>Director | WSIG | R4 000 000,00 | Construction commences , 50%    | Construction<br>commences , 70% | Construction commences , 85% | Construction at<br>100% (Project<br>completed) | Completion certificate    |
| To have<br>integrat<br>infrastru            | ated                   | Water | Replacement & Resizing of Water storage tank (2ml concrete reservoir)  | Mapikirin<br>Replacements &<br>Pipes                                | 2020/07/01 | 2021/06/30 | Water &<br>Engineering<br>Director | WSIG | R1 600 000,00 | Construction commences , 50%    | Construction commences , 70%    | Construction commences , 85% | Construction at<br>100% (Project<br>completed) | Completion certificate    |
| To have<br>integrat<br>infrastru            |                        | Water | Replacement & Resizing of Water<br>storage tank (2ml concrete<br>reservoir)  | Mapikirin<br>Replacements &<br>Pipes                                | 2020/07/01 | 2021/06/30 | Water &<br>Engineering<br>Director | WSIG | R4 000 000,00 | Construction commences , 50%    | Construction commences , 70%    | Construction commences , 85% | Construction at<br>100% (Project<br>completed) | Completion certificate    |
| To have<br>integrat<br>infrastru<br>develop | ated<br>tructure       | Water | Construction of Sewer Emergency<br>Dam at Tshelang -Gape Sewer<br>Booster Station and Upgrading of<br>the outfall sewer pipeline | Tshelang -Gape<br>Sewer Emergency<br>Dam & Sewer<br>Booster Station | 2020/07/01 | 2021/06/30 | Water &<br>Engineering<br>Director | WSIG | R3 000 000,00 | Construction<br>commences , 50% | Construction<br>commences , 70% | Construction commences , 85% | Construction at<br>100% (Project<br>completed) | Completion<br>certificate |
| To have integrat infrastru develop          | ated<br>tructure       | Water | Upgrading of Makgakgapatse<br>Internal Water Reticulation  | Makgakgapatse<br>Water Reticulation                                 | 2020/07/01 | 2021/06/30 | Water &<br>Engineering<br>Director | WSIG | R2 000 000,00 | Construction commences , 50%    | Construction<br>commences , 70% | Construction commences , 85% | Construction at<br>100% (Project<br>completed) | Completion certificate    |
| To have integrat infrastrudevelop           | ated<br>tructure       | Water |  | Giyani RWS Scheme<br>Giyani   | 2020/07/01 | 2021/06/30 | Water &<br>Engineering<br>Director | WSIG | R2 000 000,00 | Construction commences , 50%    | Construction commences , 70%    | Construction commences , 85% | Construction at<br>100% (Project<br>completed) | Completion certificate    |
| To have<br>integrat<br>infrastro<br>develop | ated<br>tructure       | Water | Upgrading of water reticulation at<br>Ritavi RWS Mariveni water scheme   | Ritavi RWS Mariveni   | 2020/07/01 | 2021/06/30 | Water &<br>Engineering<br>Director | WSIG | R2 000 000,00 | Construction commences , 50%    | Construction<br>commences , 70% | Construction commences , 85% | Construction at<br>100% (Project<br>completed) | Completion certificate    |

|                     | Fire | Upgrading of Fire Station          | Fire Station Upgrade | 2020/07/01 | 2021/06/30 | Community | MDM | R1 000 000,00 | 15               | 35                     | 70                   | R100,00 | Completion    |
|---------------------|------|------------------------------------|----------------------|------------|------------|-----------|-----|---------------|------------------|------------------------|----------------------|---------|---------------|
| To Improve          |      |                                    |                      |            |            | Director  |     |               |                  |                        |                      |         | certificate   |
| community safety    |      |                                    |                      |            |            |           |     |               |                  |                        |                      |         |               |
| , health and social |      |                                    |                      |            |            |           |     |               |                  |                        |                      |         |               |
| well-being          |      |                                    |                      |            |            |           |     |               |                  |                        |                      |         |               |
|                     | Fire | To purchase and delivery of fire & | Fire & rescue        | 2020/07/01 | 2021/06/30 | Community | MDM | R1 400 000,00 | Development of   | Appointment of Service | Fire & Rescue        | N/A     | Delivery note |
| To Improve          |      | rescue equipment                   | Equipment            |            |            | Director  |     |               | specifications & | Provider               | equipments purchased |         |               |
| community safety    |      |                                    |                      |            |            |           |     |               | submit to SCM    |                        | & Delivered          |         |               |
| , health and social |      |                                    |                      |            |            |           |     |               |                  |                        |                      |         |               |
| well-being          |      |                                    |                      |            |            |           |     |               |                  |                        |                      |         |               |

| MUNICI                                      | MUNICIPAL FINANCE VIABILITY PROJECTS 2020/21 |          |                      |            |                     |     |                         |         |    |    |                 |                      |
|---|--|----------|----------------------|------------|---------------------|-----|-------------------------|---------|----|----|-----------------|----------------------|
| Strategic<br>Objective                      | _  | Projects | Project<br>Name      | Start Date | Completio<br>n date |     | Source<br>of<br>funding | _       |    |    | 3rd Q<br>Target | Evidence<br>required |
| To promote democrac y abd sound governan ce |  | _        | Office<br>Funrniture | 2020/06/01 | 2021/06/30          | CFO | MDM                     | 250 000 | 15 | 35 | 70              | Delivery<br>note     |

|  | 2020/21 SERVICE DELIVERY IMPLEMENTATIO  | N PLAN |  |  |  |  |  |  |
|--|---|--------|--|--|--|--|--|--|
| Approval by the Mayor                      | The approval of the SDBIP is the competency of Executive Mayor. The SDBIP is a management and monitoring tool for the implementation of the IDP and Budget that must be tabled to council for noting. Any adjustment that can be made on the SDBIP mu be taken to Council for Noting. |        |  |  |  |  |  |  |
| Monitoring the implementation of the SDBIP | Progress against the objective set out in the SDBIP will monitored and reported on a monthly, quarterly and annual basis as per the approved PMS Policy and Framework   |        |  |  |  |  |  |  |
| Signatures                                 | 2020/21 SDBIP Compiled By:  Mr Q Kgatla Municipal Manager Mopani District Muncipality   | DATE   |  |  |  |  |  |  |
|  | SDBIP Approved By:  |        |  |  |  |  |  |  |
|  | CLLR P.J Shayi Executive Mayor Mopani District Muncipality  | DATE   |  |  |  |  |  |  |